



MANAGEMENT REPORT 2019

ROUND TABLE ON RESPONSIBLE
SOY ASSOCIATION
(RTRS)

The Round Table on Responsible Soy Association (RTRS) closes another year marked by sustained growth.

**1. RTRS MULTI-STAKEHOLDER
GLOBAL SOY PLATFORM**

2. GLOBAL REACH

**3. SUPPLY SUSTAINABLE
VALUE CHAINS**

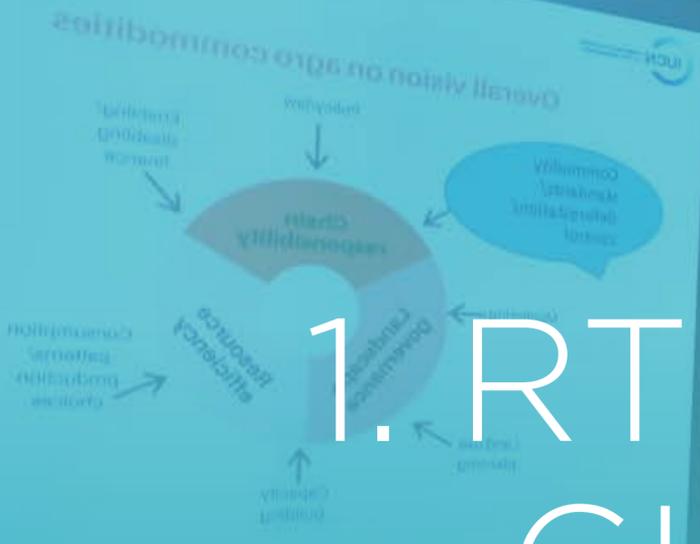
Linking sustainable agriculture and
business practices

**4. SYNERGIES AND
COLLABORATION**

5. CONTINUOUS IMPROVEMENT

6. RTRS COMMUNITY

1. RTRS MULTI-STAKEHOLDER GLOBAL SOY PLATFORM



RTRS Annual Conference 2019



 **Utrecht**
The Netherlands

Hosted by
Rabobank

 **+270**
participants

 **150**
organizations

 **20**
countries

 **44**
speakers

 **10**
sponsors



RTRS recognized leading contributions to sustainable soy practices by announcing the winners of the first RTRS Awards at the RTRS annual conference, RT14.

Lidl won the award for being a driver of sustainable soy value chains and FAPCEN received two awards for its contribution to sustainable partnerships and for leading-edge soy production management.

Unilever received a special recognition as the Major Buyer of RTRS Certified Material 2018.

“We have been overwhelmed by the caliber of the entries of high-profile consumer brands keen to engage and show their commitment to a sustainable soy future” said Marcelo Visconti, Executive Director of RTRS.

Lidl was rewarded as an organization that drives and develops more sustainable supply chains, identifying the type of supply chain involved, executing projects that encompass different stakeholders of the soy value chain and promoting the production and trade of RTRS-certified material credits and/or physical soy. FAPCEN was recognized as an organization that drives and leads collaboration among the different players in the soy value chain (producers, buyers

or enablers), considering transformations in the sector and engaging with stakeholders, an organization that contributes with actions or projects that cause tangible economic, environmental and/or social impacts on the ground and reflect the transformation driven by the soybean production processes (at the production or processing level) resulting from the implementation of sustainable agricultural practices.



Task Forces



Brazilian Task Forces



organizations



35

participants

Representing the local soy value chain



Building on the initiatives implemented to date and to further empower its mission as a global multi-stakeholder platform, RTRS has convened the Collaborative Soy Initiative (CSI), bringing together certification standards, companies, NGOs and experts in support of a common objective: 100% sustainable soy globally. RTRS` future participation and role in the CSI is subject to the decision of the Executive Board.

New members

12
members joined
RTRS in 2019

With them, three new countries: Canada (Restaurant Brands International - RBI), Spain (Vall Companys) and USA (Tyson Foods, Inc).

The organizations that RTRS welcomed on board last year see the Association as a credible partner and a place to work collaboratively towards responsible agricultural and business practices to drive their strategies forward and achieve sustainability goals.

163* RTRS members
in 2019

*The total number of members above includes eight members whose rights have been suspended.

Industry, Trade and Finance



Civil Society Organizations

Observers



In recognition of **RTRS as a multi-stakeholder platform on soy** and its **value in the soy value chain**, and as a result of a year of active engagement and involvement, RTRS was invited to take part in several key conversations:

DECEMBER



After a year of planned engagement with the European Commission, RTRS was invited to participate in the fifth edition of the **European Union Agricultural Outlook conference**, which in 2019 is entitled **Sustainability from farm to fork**. It was organized by the **Directorate-General for Agriculture and Rural Development** in Brussels, Belgium and took place on December 10th and 11th 2019.

The EU Agricultural Outlook conference has become the primary annual event to gather European stakeholders willing to engage and discuss the future of agriculture in Europe and the challenges that lie ahead.

RTRS was invited to speak the first day's panel, entitled Sustainable Trade and opened by Sandra Gallina, Deputy Director-General (DG) of Trade for the European Commission. She spoke about how trade contributes to the sustainability of the global food system.

On behalf of the Association, **RTRS President Marina Born** attended the panel and delivered a presentation on RTRS' activities related to sustainable sourcing,

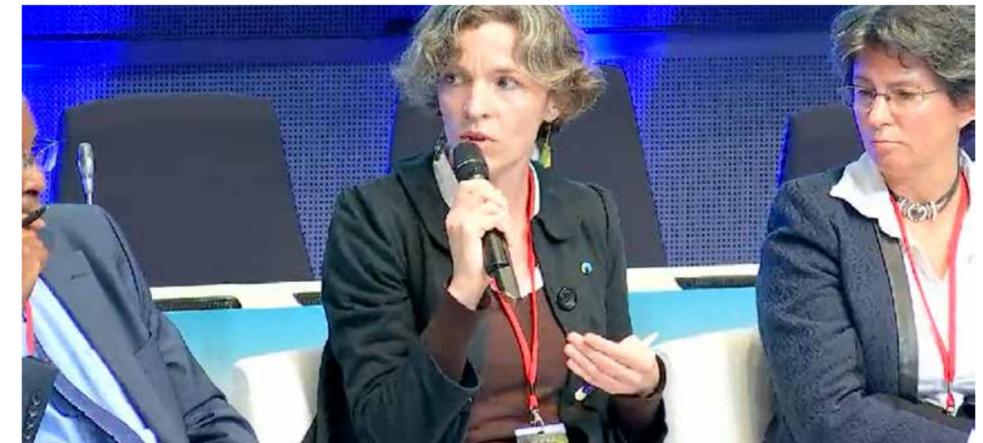


the different options for certified material offered by RTRS and certification aspects. She also touched upon initiatives and projects – including landscapes approaches – where the Association participates or takes a leading role, and also delivered a key message regarding areas where government and organizations can work together.

‘International trade – and, more specifically, trade agreements between different regions – can have major positive effects on agricultural practices. We cannot solve environmental issues while creating social problems in the countries of origin. We must approach these issues holistically. RTRS and its certification standard is all about achieving such solutions. This is an important element in achieving the goal of producing 100% sustainable soy,’ said Marina Born.

Experienced British journalist Aminda Leigh chaired the panel, attended by representatives of sustainability initiatives such as Bart Vandewaetere (Head of Corporate Communications and Government Relations at Nestlé for the Euro Zone, Middle East and North Africa), Emilie Sarrazin (Member of the Standards Committee at Fairtrade International) and David Amudavi (Executive Director, Biovision Africa Trust at Ecological Organic African Initiative).

Participants included EU institutions, governments and international organisations, stakeholders involved in the food supply chain, market experts, academics think tanks and civil society.





OCTOBER

Following its participation in 2018 at the “International expert workshop: Maintaining Biodiversity and Ecosystem Services Worldwide through Sustainable Consumption. The Role of Eco-Labels in Fostering Sustainable Consumption and Production” organized by the Federal Agency for Nature Conservation (BFN) in Vilm, RTRS participated, again, as expert on the panel **“Ways forward - Overcoming Implementation Challenges” at the Sustainable Consumption for Biodiversity and Ecosystem Services Worldwide Conference, held by the Federal Ministry for the Environment, Nature Conservation and Nuclear Safety** in Berlin, Germany.

The conference launched the study “Protecting biodiversity and ecosystem services worldwide through sustainable consumption”.

High levels of consumption of goods and services have become a defining characteristic of modern industrial societies. To cover these levels of consumption, consumers in countries, such as Germany, to a large extent rely on resources that are grown, extracted and sometimes processed in other regions of the world. The production and extraction of these materials has severe impacts on biodiversity and ecosystem services. While consciousness of the need for environmentally and nature-friendly consumption is increasing in Germany, substantial shifts towards sustainable consumption patterns cannot be observed. Hence, to better conserve biodiversity and ecosystem services worldwide, targeted policies and measures to facilitate shifts in consumption are needed.





MARCH

RTRS was invited by the **United Nations** to become an official signatory of the **Declaration on Gender Responsive Technical Standards and Regulations, and within its Development Process.**

As part of its ongoing commitment to continuous improvement along the soy supply chain, the RTRS has signed the United Nations declaration on Integrating of a Gender Perspective in Technical Standards and Regulations, and within its Development Process.

This important declaration acknowledges Goal 5 of the Sustainable Development Goals (SDGs) set forth in the United Nations 2030 Agenda for Sustainable Development: Achieve Gender Equality and Empower all Women and Girls.



RTRS feels that this Declaration plays an important role in shaping a truly sustainable soy chain that will help protect, in a balanced way, both human rights and the natural environment.

At the same time, RTRS recognizes the impactful and influential role of standards in society and, therefore, commits to refining approaches towards a gender-responsive standard development and implementation to contribute to a more sustained and inclusive growth, necessary for reducing inequality.

The declaration has been signed by over fifty standards organizations across the world and many more are expected follow.

For more information, visit: **www.unece.org**

Promoting the growth of production, trade, and use of responsible soy

RTRS is developing the **RTRS Conversion Factor System** to develop an enhanced **Soy Footprint Calculator**, which will help companies and organizations in general calculate the volume of soy used in various applications, soy by-products, balanced feed and food for human consumption.

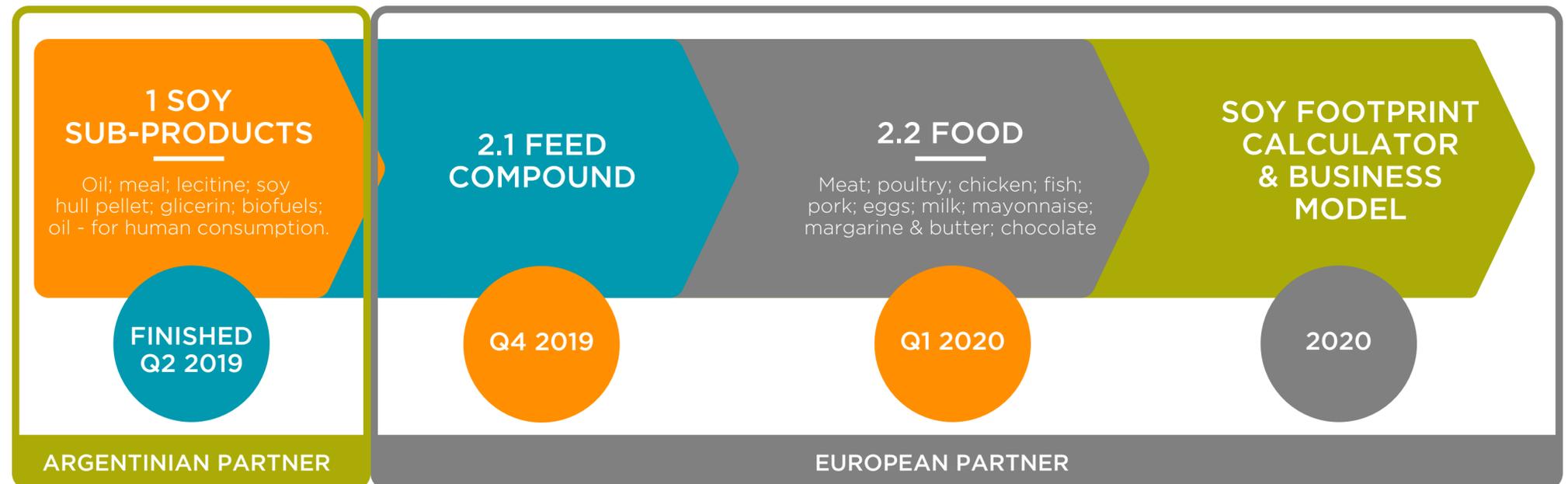
The first phase, carried out by the CEAg - Agribusiness and Food Center of the Austral University (Argentina), was completed in 2019.

It included research and development of a conversion factor system for the main industrial soy byproducts (oil, meal, hull, lecithin, biofuels, etc.) based on an analysis of industrial processes.

The RTRS Soy Footprint Calculator will represent a *win-win* situation for the entire supply chain.

The second phase of the RTRS Conversion Factors System includes the development of the RTRS Soy Footprint Calculator; the British consultant 3Keel developed this second phase.

RTRS Conversion Factors System –which defines conversion factors for soy byproducts, feed and food products– and the RTRS Soy Footprint Calculator will give users access to a valuable tool when calculating their own soy footprints.



"Beyond 2020" RTRS Strategy

The objective of RTRS is to promote the growth of production, trade, and use of responsible soy through cooperation with players in and relevant to the soy value chain from production to consumption in an open dialogue with stakeholders including producers, suppliers, manufacturers, retailers, financial institutions, civil society organizations and others.

With RTRS mission in mind and in order to strengthen both RTRS's role as a global platform on soy and owner of a certification scheme, RTRS has been active in developing the RTRS "Beyond 2020" Strategy since April 2019, which will enable us to identify the competitive advantages needed to achieve the RTRS strategic goals.

Led by RTRS Executive Board and Executive Director, the Malik Institute is the facilitator of this co-creation process, and Proforest has contributed valuable information about the global soy scenario, thus providing a framework and content to RTRS's challenging objective.

The "Beyond 2020" RTRS Strategy is expected to be finished by the end of 2020.



A large green tractor with a long sprayer boom is shown in a field of green crops. The tractor is moving from left to right, and the sprayer boom is extended across the field. The background is a clear blue sky. The entire image has a light blue tint.

2. GLOBAL REACH

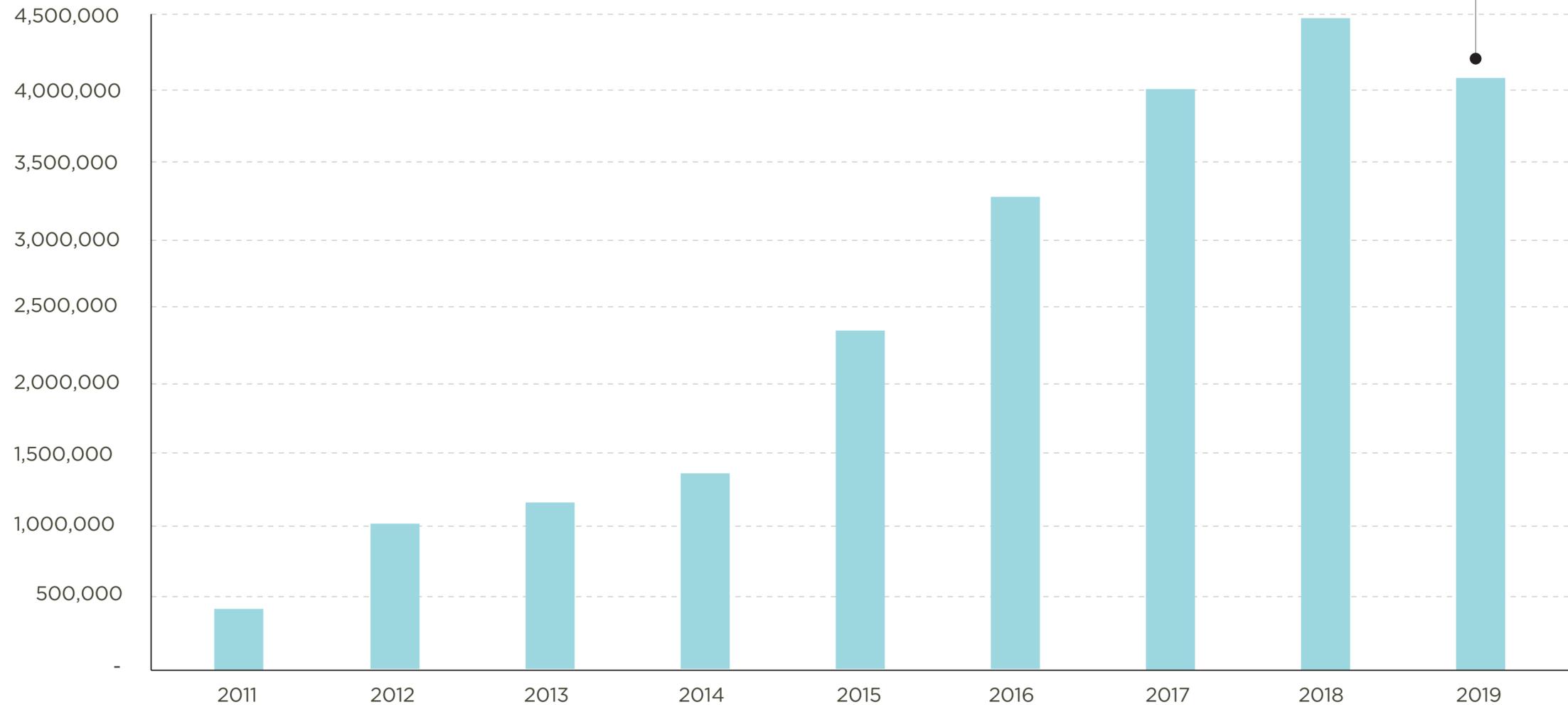
A look at RTRS's market performance

RTRS sustainable sourcing

Certified tons produced

4 million
tons of certified
production

-9%
in certified
production
vs. 2018



| Certified material | 420,706 | 1,006,982 | 1,157,583 | 1,355,052 | 2,344,466 | 3,266,561 | 4,149,069 | 4,465,232 | 4,053,747 |
|--------------------|---------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|--------------------|---------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|

RTRS sustainable sourcing

RTRS producers & certified production in the world

More than
1.1 million
hectares certified

4 million
tons total volume
produced

264
producers certified
against the RTRS
Production Standard

Producers under certification
process in 2019 expected to
get the certification in 2020:
4,304
(4,281 indian producers)



RTRS sustainable sourcing

RTRS producer & group certification Experience in 2019

In order to include small producers in RTRS certification, the Group Certification is an option. This way, several small producers may get together into a group and apply for one single certificate. The RTRS Standard for Group

Certification requires an Internal Control System (ICS) to assure that group members meet the requirements of RTRS Standard for Responsible Soy Production.



| Country | Total hectares | Total producers | Average size of producers (in hect) | Total tons per country |
|------------------------|----------------|---|-------------------------------------|------------------------|
| Brazil (total) | 910.974 | 188 | 4845 | 3.350.343 |
| Brazil (groups) | 667.988 | 180 (average 22 producers per group) | 3.711 (from 568 to 14.397) | 2.501.049 |
| Argentina | 167.269 | 45 | 3.717 | 545.884 |
| Uruguay | 10.474 | 1 | n/a | 30.738 |
| Paraguay | 28.836 | 4 | 7.209 | 65.434 |
| China (group) | 24.058 | 8 | 3.007 | 61.348 |

Brazil (groups)

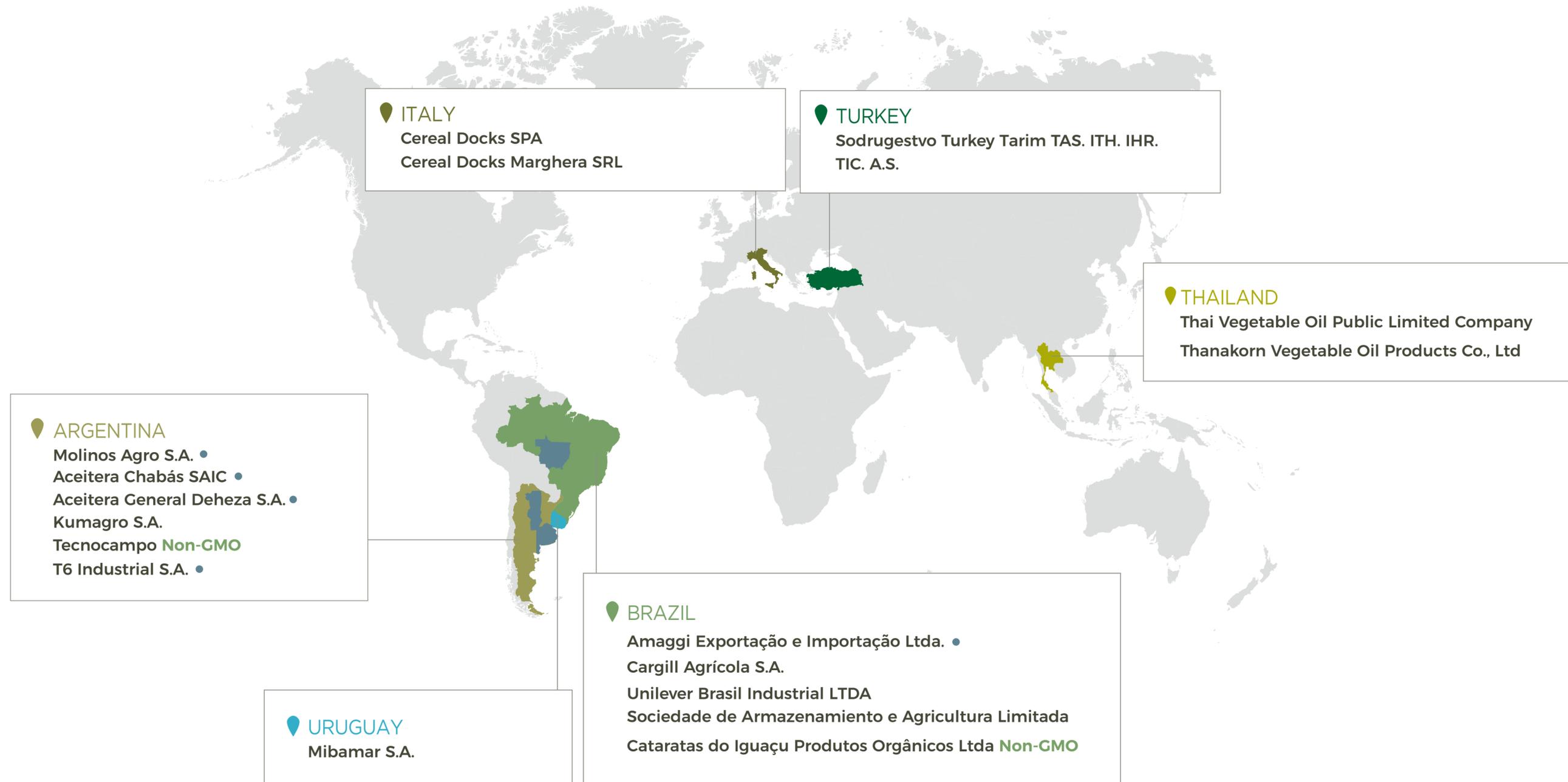


China (group)



RTRS sustainable sourcing

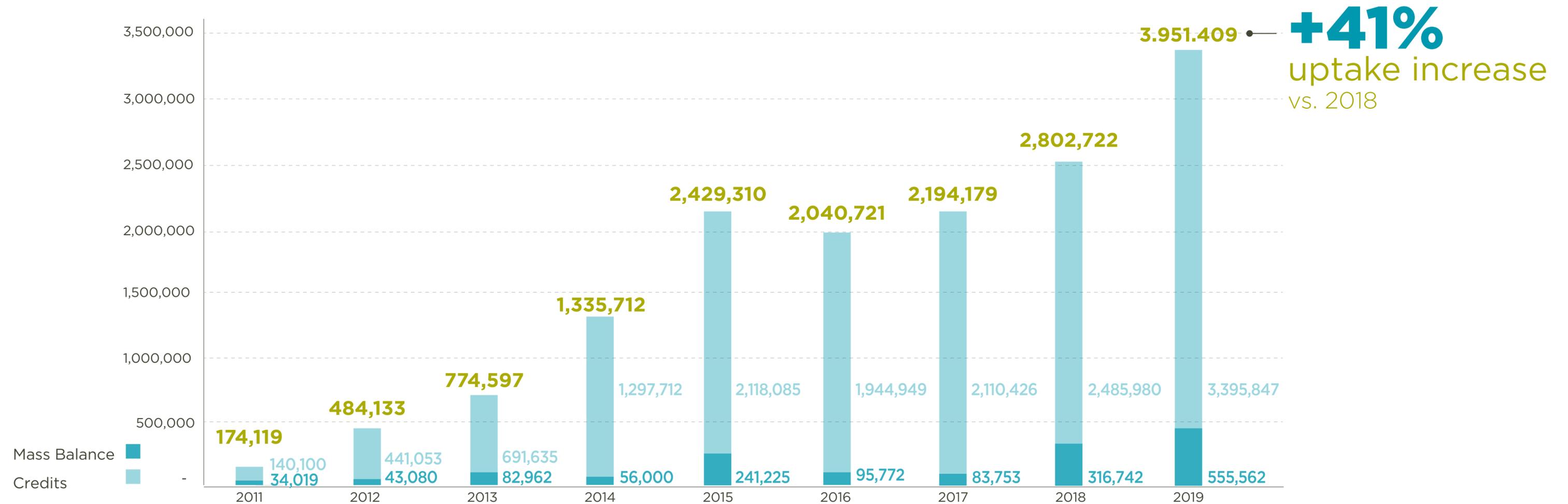
RTRS Chain of Custody Certified



● EU RED

RTRS sustainable sourcing

Uptake evolution per year (tons) for credits and mass balance



3.951.409 tons
of RTRS certified material uptaken
(credits and mass balance)

RTRS sustainable sourcing

Uptake evolution per year (tons) for mass balance

+550k tons

uptake of RTRS physical flow

+75% vs. 2018

423k tons

allocated to the biofuel market

+156% vs. 2018



RTRS sustainable sourcing

Uptake per country

Countries that purchase RTRS Soy

It is important to highlight the annual uptake positive trend.

According to RTRS records, in 2016 and 2017, the Netherlands was the leading country in RTRS-certified material (RTRS credits) uptake worldwide, accounting for 66% of the total. In 2018, uptake of RTRS-certified material in The Netherlands significantly decreased to 40% of the total of RTRS certified material purchased; in 2019, it was 30%. Many countries including the Scandinavian region and the United Kingdom increased their participation and commitment to RTRS-certified material. With smaller volumes, new buyers from Ireland, Japan, Vietnam, and USA dabbled in the RTRS-certified material field.





3. SUPPLY SUSTAINABLE VALUE CHAINS

Linking agriculture and sustainable business practices

2019 Leading purchasers of RTRS certified material*

Arla, Lidl and Unilever— continued to prove their long-term commitment to RTRS and sustainable agricultural practices with the purchase of a total of 810k tons of RTRS certified material. For their part, Forfarmers, Agrifirm and DeHeus purchased 625k tons of RTRS Credits, reflecting the feed industry’s ongoing commitment to RTRS.



*Numbers based on the annual purchases of buyers in a single calendar year

New buyers

33
new buyers
RTRS in 2019

Tesco, Vall Companys, Tyson Foods and Nestlé purchased almost 160k RTRS Credits. In terms of mass balance, Cereal Docks, and ADM International purchased 423k tons with Bunge Ibérica as well.

Mass balance - RTRS Biofuels



RTRS Credits





Tesco is committed to achieving zero-net deforestation in their sourcing of agricultural raw materials. Soy is a priority for the company as it is a key ingredient in animal feed for the production of some of Tesco's most popular products. In 2019, as part of its Zero Deforestation Soy Transition, Tesco reinforced its commitment to help drive an industry-wide transition towards deforestation-free soy in the UK, by working with their suppliers to purchase 138k RTRS Credits.

Tesco has been a member of RTRS since 2014. The company joins a number of other Association members who, together, shape a response to the many environmental and social challenges that increasing global demand for soy production poses.

Daniel Salter, Responsible Sourcing Manager of Tesco says, “By Industry, civil society and governments working together, we can still halt global forest loss and safeguard our planet for future generations.”

Zesty BV in The Netherlands is specialized in the trade of naturally brewed soy sauces for many years. These soy sauces are being supplied to the European food industry.

Zesty acknowledges the importance of sustainable soy. Therefore they pro-actively support the production of sustainable soy through the purchase of RTRS Credits.

To increase more awareness among clients and suppliers, Zesty is using the RTRS credit logo on their soy sauce bulk private label packaging.



RTRS Chain of Custody Latin America

First silo plant in Uruguay certified against RTRS Chain of Custody Standard.

Mibamar S.A., Granicor Agronegocios Group storage plant, obtained RTRS Chain of Custody certification of its silo plant in Fray Bentos, Rio Negro Department, Uruguay.

With 32,000 tons of installed capacity, Mibamar S.A. silo plant obtained RTRS certification for storage and sale of RTRS physical material under the Mass Balance control system.



©Mibamar S.A



Tecnocampo S.A. processing plant located in Río Primero, Córdoba province, Argentina, obtained RTRS Chain of Custody certification under the Segregation Module, which allows them to trade RTRS non-GMO soy. Also, the company obtained the RTRS Chain of Custody - Mass Balance certification.

The 3,000 m² plant has an installed processing capacity of 40 thousand tons/year.

Tecnocampo's agricultural production has been certified since 2013 under the RTRS Standard for Responsible Soy Production and today has 32,000 hectares certified in 76 establishments in Córdoba, Buenos Aires and San Luis, Argentina.

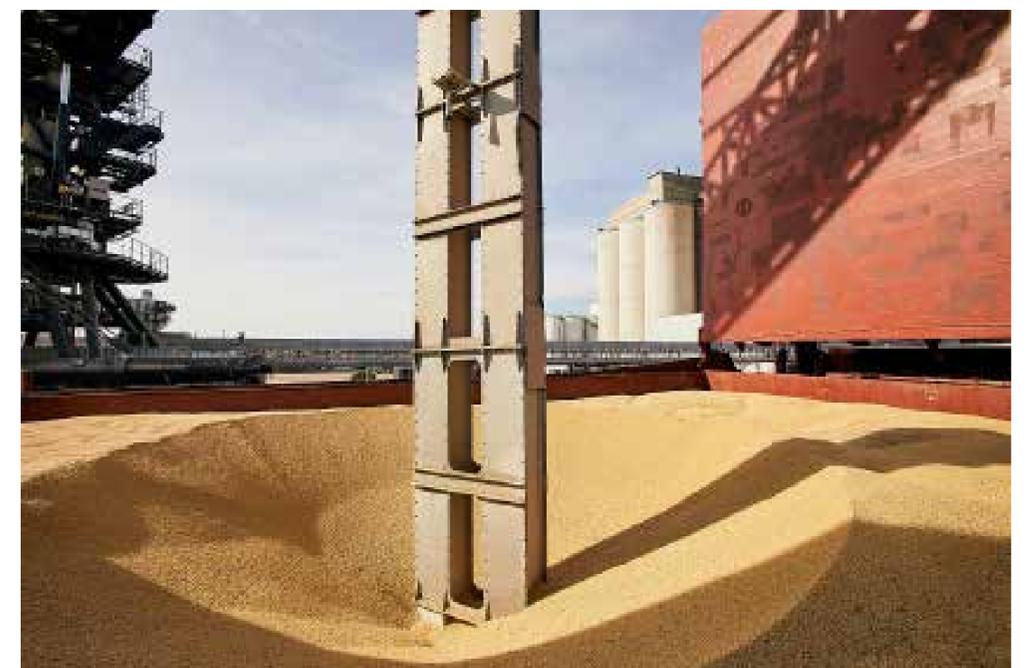
RTRS Chain of Custody in Europe

First crushing plant certified by the RTRS Chain of Custody Standard in Europe.

Cereal Docks, the Italian industrial group operating as a global agribusiness company in primary feed and food processing, has recently obtained RTRS certification for its Marghera plant, the Group's connection with global agriculture, located in the port of Venice, Italy.

Cereal Docks sources directly from RTRS certified Brazilian producers, under RTRS Mass Balance scheme.

“With RTRS Chain of Custody certification, Cereal Docks can assure its clients that the soybean meal, oil and lecithin produced at its Marghera plant going into food, feed and biofuel supply chains come from non-GMO soybeans certified under the RTRS Production Standard, which guarantees that they were obtained as a result of responsible practices, zero deforestation, zero impoverishment of natural resources or human rights violation of any kind”,
Giorgio Dalla Bona, Managing Director at Cereal Docks International, the group's business unit focused on international trading of agricultural raw materials.





4. SYNERGIES AND COLLABORATION

ZERO MEANS ZERO

In **October**, RTRS launched a new campaign focused on informing audiences about ways to drive impact on the ground:

#ZeroMeansZero. This campaign has shown that it is possible to meet the growing global demand for soy and, at the same time, preserve native vegetation and protect human rights by improving working conditions. **#ZeroMeansZero** is based on the premise that it is possible to have forest and food and human well-being.



RTRS European Union | European Commission (EU|EC) Engagement plan

During 2019 , RTRS worked on a European Union | European Commission (EU|EC) engagement plan.

The Communication on stepping up EU action to protect and restore the world's forests published by the EC in July 2019, which sets out a comprehensive and new framework of actions to “protect and restore the world's forests”, was identified as a key opportunity for RTRS to enforce its background and experience as a global multistakeholder platform and therefore to position itself as one of the key contributors and drivers of the EU planned actions, mainly focused on promoting dialogue on deforestation, strengthening of standards and certification schemes and deforestation-free commodities.

In this context:

1. In **February** RTRS participated in the public consultation on the communication on stepping up EU action to protect and restore the world's forests.
2. In **October** RTRS met with representatives of the European Commission's Multilateral Environmental Cooperation – Directorate-General for Environment (DG ENVI) and of the Environment, climate change, forestry and bio-economy Unit at the Directorate-General for Agriculture (DG AGRI).
3. In **December** RTRS was invited to attend and participate as a speaker in the fifth edition of the European Union Agricultural Outlook Conference, Sustainability from Farm to Fork, organized by the Directorate-General for Agriculture and Rural Development in Brussels, Belgium.

Over the past years, it became clear that ensuring forest protection and tackling deforestation are key topics of the new European Commission as well as the European Parliament. Following these initial engagement activities in 2019, the proposal for 2020 is focused on continuing the engagement with stakeholders having a key role in the discussions around deforestation at European Union level.

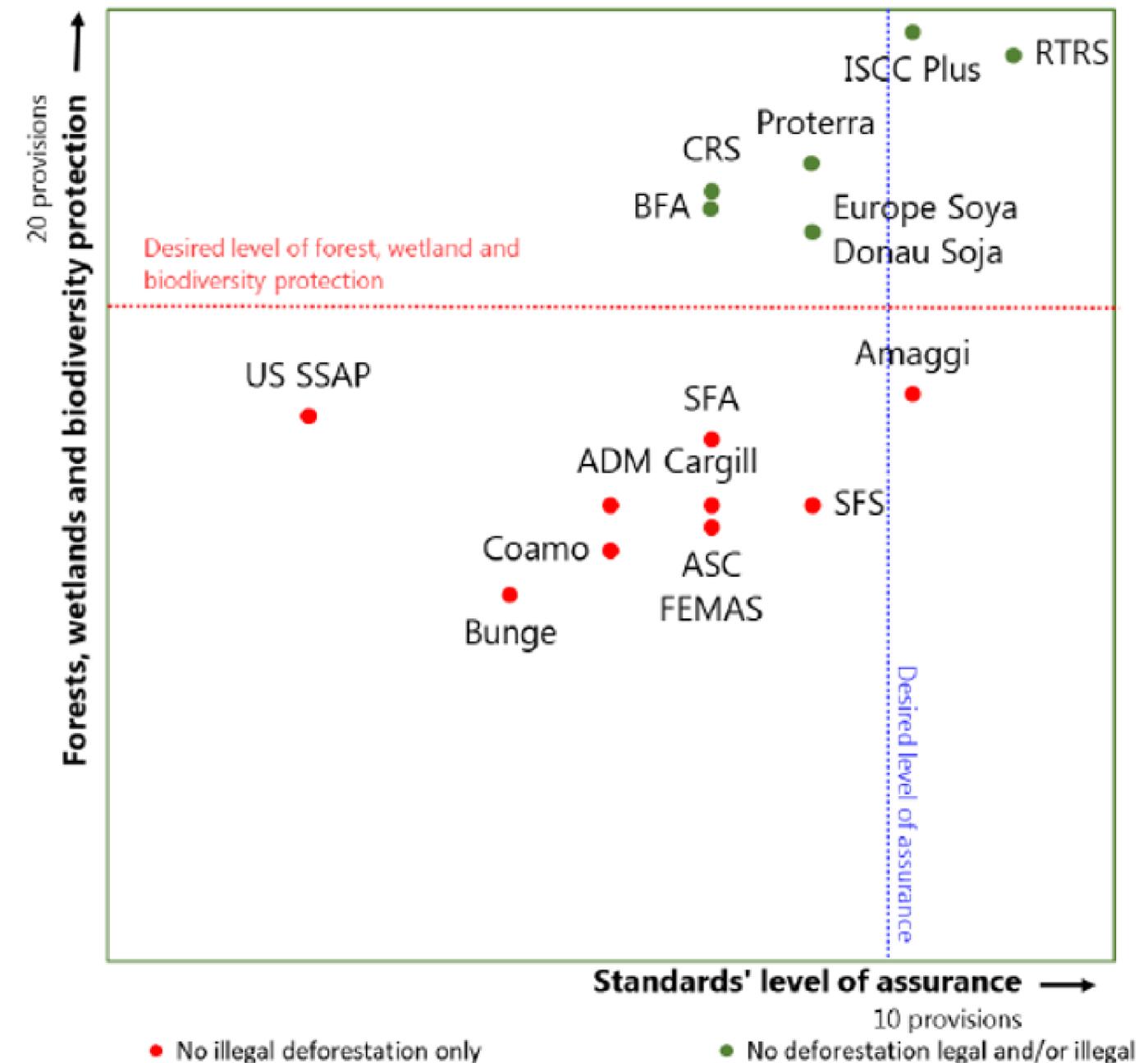
According to Profundo´s benchmark **“Setting the bar for deforestation-free soy in Europe. A benchmark to assess the suitability of voluntary standard systems”**, among seventeen standards, RTRS Production Standard come out as the one that has included the most provisions on forests, wetlands and biodiversity protection, in combination with a high level of assurance.

RTRS Technical Unit team worked in a constructive collaboration with Profundo in order to facilitate the benchmarking process.



For further information, please visit https://www.iucn.nl/files/publicaties/setting_the_bar_for_deforestation_free_soy_190606_final.pdf

Figure II Provisions on forests, wetlands and biodiversity protection vs the level of assurance of the 17 standards



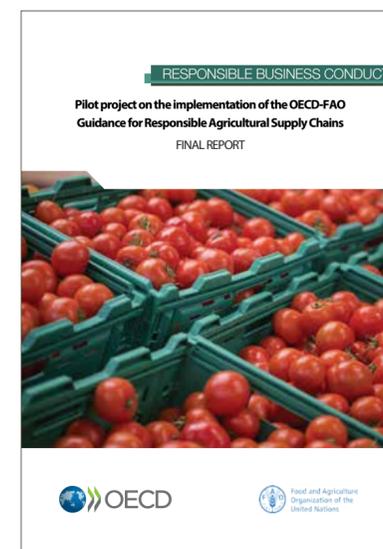
RTRS participated in the OECD-FAO pilot project "Responsible Agricultural Supply Chains", concluded in late 2019

The OECD-FAO Guidance for Responsible Agricultural Supply Chains provides a common framework and a globally applicable benchmark to help agri-businesses and investors identify and mitigate adverse impacts and contribute to sustainable development.

Over 30 companies and industry initiatives operating at different levels of the agricultural value chain, in food and non-food commodities, participated in the pilot project. A Baseline survey evaluated the extent to which the recommendations of the OECD-FAO Guidance are addressed by participants. The findings of the Baseline Report, together with subsequent analysis, provided valuable information in peer-learning webinars and discussions about solutions to address common challenges. A second survey in Spring 2019 analyzed the progress made by companies in implementing the recommendations of the OECD-FAO Guidance and issues which continue to be a challenge.

The final report released 29 October 2019, discusses current approaches to *due diligence* and provides lessons learned from the pilot, including examples of good practices.

An OECD-FAO multi-stakeholder roundtable held at the OECD, convening over 60 participants (including policy makers, investors, business, standard setters, worker groups, civil society, researchers and international organizations) reviewed the pilot findings and discussed opportunities to promote wide-scale uptake of the OECD-FAO Guidance.



For further information, please visit
<http://mneguidelines.oecd.org/rbc-agriculture-supply-chains.htm> and
<http://www.fao.org/economic/est/issues/investment/guidance>.

RTRS joins coalition to increase sustainable soy and low-carbon production in Sorriso, Brazil

RTRS signed the MoU with IDH and CAT Sorriso at the RTRS Annual Conference, RT14.

RTRS has joined the coalition to drive sustainable soy and low-carbon agricultural and livestock production in Sorriso through a new jurisdictional approach. Sorriso is a municipality in the State of Mato Grosso, Brazil, and the world's largest grain producer. The cooperation initiative will support responsible soy growers and traders in the region and will help develop a jurisdictional market approach.

The RTRS Certification Production Standard, approved as one of the tools under the Produce, Conserve, Include (PCI) Strategy, will be crucial in achieving the initiative's goals.



A wide-angle photograph of a lush green soybean field stretching to the horizon under a cloudy sky. The image is overlaid with a semi-transparent teal color. The text '5. CONTINUOUS IMPROVEMENT' is centered in white, uppercase letters.

5. CONTINUOUS IMPROVEMENT

A new version of RTRS Accreditation and Certification Requirements for Responsible Soy Production (version 4.2) was approved in June 2019. This will have a strong impact on RTRS certified physical flow availability, as it will be mandatory for all RTRS certified producers to include in the audit the Chain of Custody Requirements for Producers by 2020.

The RTRS Chain of Custody Standard (CoC) guarantees that all soy bought across the supply chain originates from certified sources.

Governed through a set of requirements, the Chain of Custody Requirements for Producers (Annex 1 of the RTRS Production Standard) ensure that producers comply in order to be able to sell their certified product through the physical flow (under Country Material Balance, Mass Balance or Segregation system).

© Alianza da Terra



© El Progreso Rawson



The updated version of the RTRS accreditation and certification requirements for responsible soy production has two purposes: i) it contributes to the development of the physical soy market, creating conditions that increase the scale and impact of sustainable soy on a global basis, and at the same time ii) it gives producers the opportunity to widen their supply of sustainable soy (RTRS Credits or certified soy) to meet the market demand.

RTRS Standard for Responsible Corn Production

The development process was successfully initiated in 2019 - pending for approval by RTRS members.

We are committed to upholding RTRS as a “state-of-the-art” multi-stakeholder certification scheme and we will continue to work to make it increasingly more robust.

Considering the environmental and agronomical benefits of crop rotation, a practice that responsible soy producers are required to implement under the RTRS Production Standard, RTRS began developing the **“RTRS Standard for Responsible Corn Production”** in 2019.

Once approved by the RTRS General Assembly, RTRS-certified soy producers will be able to certify their corn production, adding RTRS-certified corn to the responsible supply chain.

The new standard, like the one for soy, will be based on the five basic RTRS certification principles: legal compliance and good business practices; responsible labor conditions; responsible community relations; environmental responsibility and good agricultural practices.

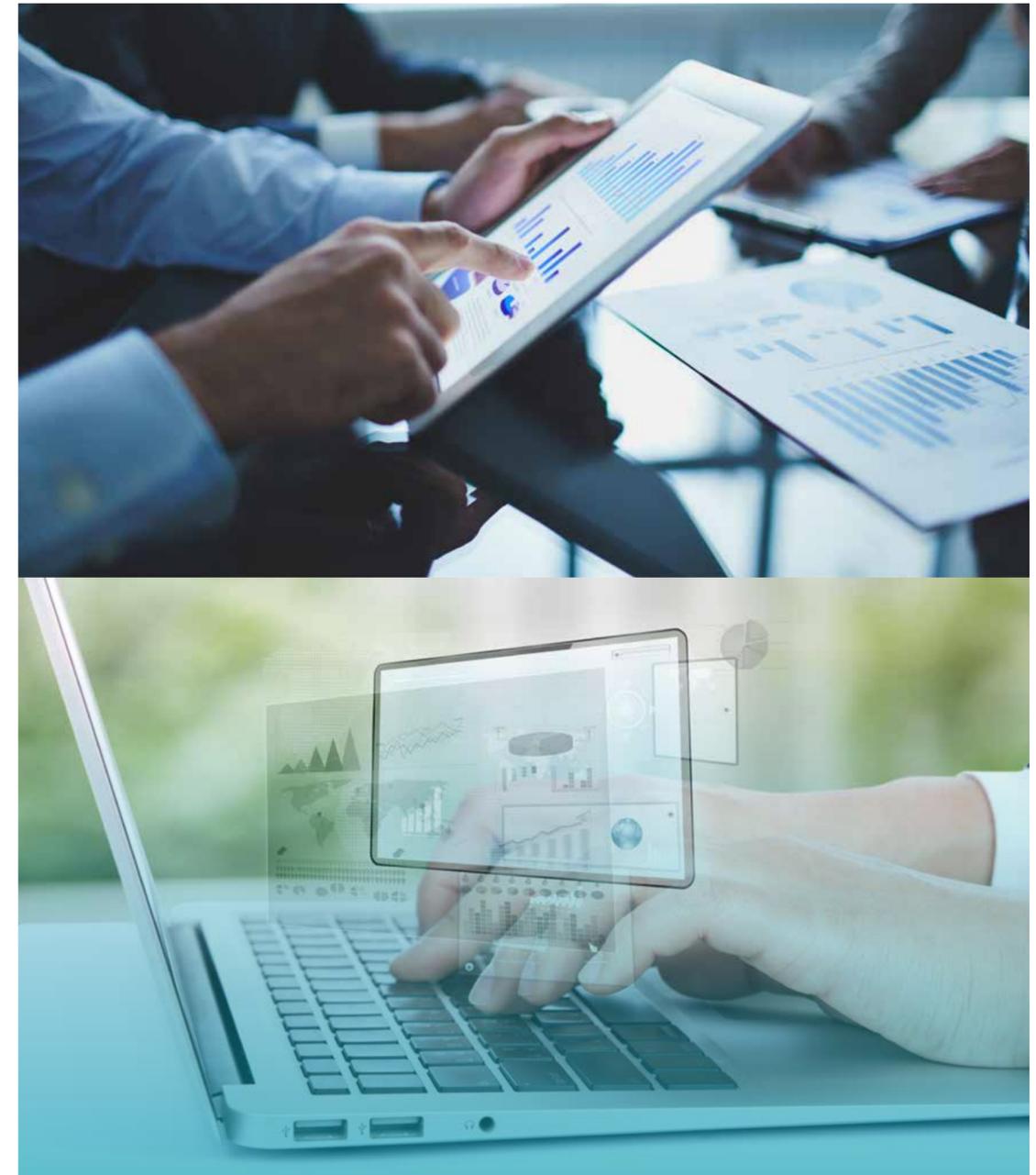


RTRS applied for ISEAL Community Membership

Towards the end of 2019, RTRS applied for ISEAL Community Member, to later apply for and achieve full ISEAL membership.

This has prompted the Association to develop an outline of RTRS's Theory of Change (ToC) and create a Monitoring and Evaluation (M&E) System. RTRS's ToC sets short, medium and long-term objectives for social, agronomic and environmental issues, whereas the M&E system collects information from RTRS-certified producers to quantitatively estimate the impact of certification on the ground. It will also provide stakeholders in the soy value chain with quantitative information about the economic, social and environmental benefits of sourcing sustainably-produced soy.

Given their particular importance, Greenhouse Gas Emissions (GHG) have been included as an indicator in the RTRS M&E system to enable measurement of GHGs, with a view to assessing the impact of RTRS certification at farm level regarding carbon emissions and sequestration.



RTRS recognized for the Olympic and Paralympic Games

The Standards for Responsible Soy Production and Chain of Custody have been recognized as official certification schemes for the Olympic and Paralympic Games which were planned to be held in Tokyo in 2020.

The Tokyo 2020 Organising Committee created the Tokyo 2020 Sustainable Sourcing Code as a tool to ensure sustainability throughout the supply chains of products and services procured by the Games Organizing Committee, as well as its Tokyo 2020 licensed products.

The idea behind it was to host a sustainable Olympic and Paralympic Games that showcases best practice models to people in Japan and around the world and contributes to the fulfilment of the Sustainable Development Goals (SDGs).



After a successful application process, the RTRS certification has been officially recognized as meeting the sustainability requirements of the Tokyo 2020 Sustainable Sourcing Code. This recognition means RTRS certification is officially compliant with the sustainable sourcing code for agricultural products, as approved by the Organising Committee for the Tokyo 2020 Olympic and Paralympic Games Organizing Committee. The RTRS multi-stakeholder and holistic scheme is the first and only soy certification scheme in South America to meet these stringent standards.

A hand holding a small green seedling with soil, symbolizing growth and community. The background is a soft, out-of-focus green and blue gradient.

6. RTRS COMMUNITY

RTRS members



Madhya Bharat Consortium of Farmers Producer Company Limited (MBCFPCL) - Supercargo – Superintendência e Comercio Alimentar, Lda.

Executive Board

Industry, Trade & Finance

Jochem Bouwmeester

Rabobank
The Netherlands

Lieven Callewaert

(Vice-president)
Alliance4Soy
Belgium

Judith Ginsberg

Lidl Stiftung & Co. KG
Germany

Stefan Heinke

Bayer AG
Germany

Jorn Jasper Schouten

Act Commodities
The Netherlands

Civil Society

Ulises Javier Martinez Ortiz

(Vice-president)
Fundación Vida Silvestre Argentina
Argentina

Oswaldo Carvalho

Earth Innovation Institute
Brazil

Hernan Zunino

TNC
Argentina

Producers

Marina Born

(President)
Caldenes Agropecuaria S.A.
Argentina

Juliana de Lavor Lopes

(Vice-president)
Amaggi
Brazil

Luiz Carlos Iaquina Filho

Bartira Agropecuária S.A
Brazil

Gisela Regina Introvini

Fapcen
Brazil

Regina da Graça Paiva

Associação Amigos da Terra
de Sorriso - Cat Sorriso
Brazil

Secretariat Switzerland

Ingrid Korn

Administration Officer

Secretariat Argentina

Marcelo Visconti

Executive Director

Laura Villegas

Communication Officer

Daniel Kazimierski

Technical Unit Office

Ana Laura Andreani

Technical Unit Analyst

External Consultants

Cid Sanches

RTRS External Consultant in Brazil



ROUND TABLE ON RESPONSIBLE SOY ASSOCIATION

UTOQUAI 29/31 | 8008 Zurich, Switzerland

 www.responsiblesoy.org  [@responsiblesoy](https://twitter.com/responsiblesoy)  [RTRS](https://www.linkedin.com/company/rtrs)  [RTRS](https://www.youtube.com/channel/UCRTRSR)  [RTRS](https://www.facebook.com/rtrs)